

DOMINION 400 MILE/YEAR UNDERGROUNDING PROJECT

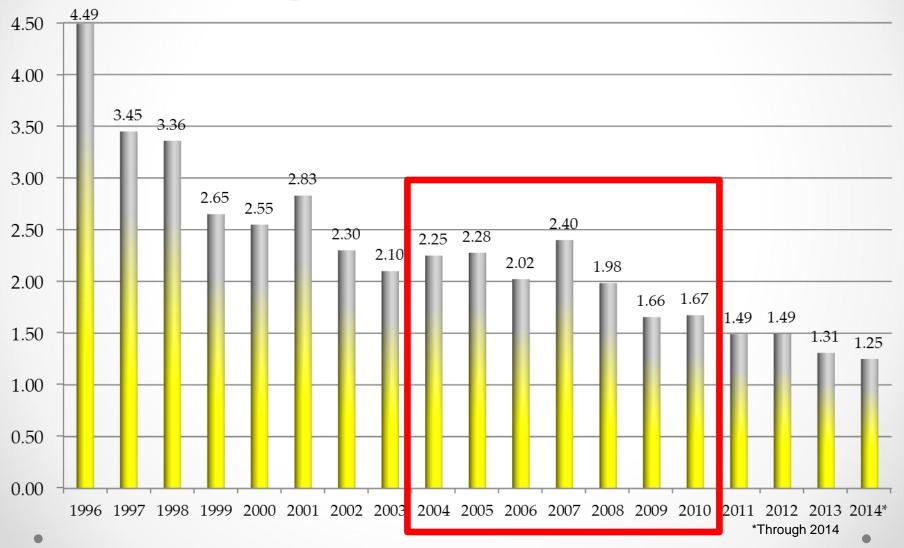
History of Large Projects

- Large scale non-pipeline projects impact pipeline and public safety
- Telecommunications
 - Fiber To The Premise (FTTP)
- Municipal Projects
 - Prentis Park (large water and sewer renewal project)
 - Charlottesville (large water and Sewer renewal project)

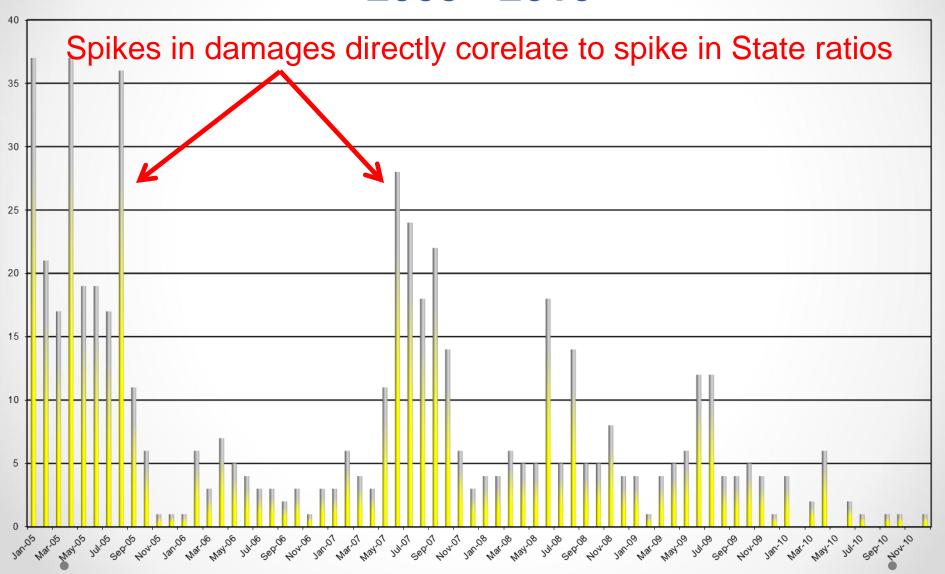
FTTP Background Information

- Large scale Verizon fiber project (parallel build)
- 2004 launch date
- 2005: 37 gas damages (247 non-gas) in one month!
- 598.45 Miles/3,159,824 Feet of FTTP cable placed in 2010 alone
- Cumulative Damages for 2010: 18 gas (59 non-gas)

Virginia's Program Results Gas Damages per 1,000 Gas Tickets



Reported FTTP Gas Damages By Month 2005 - 2010

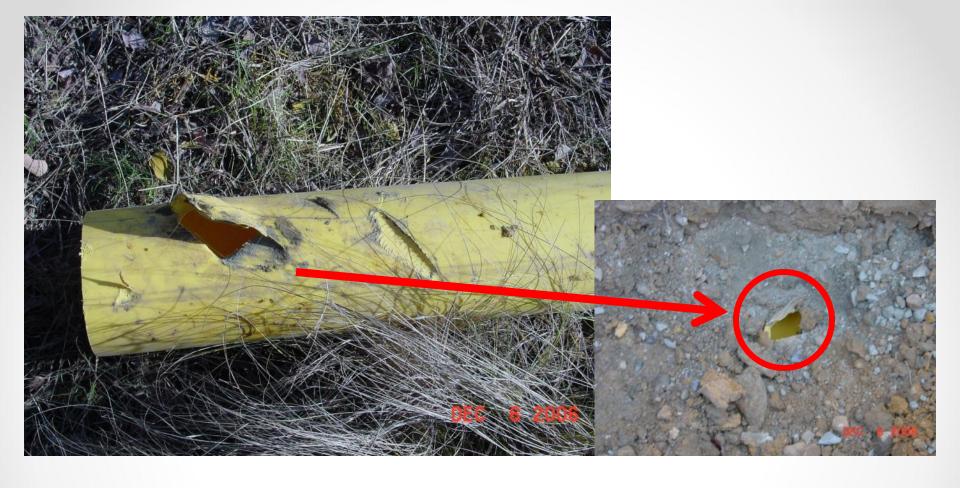






Directional bore crew drilling in FTTP damages a 6" facility





Crew fails to spot gas facility while performing FTTP installation



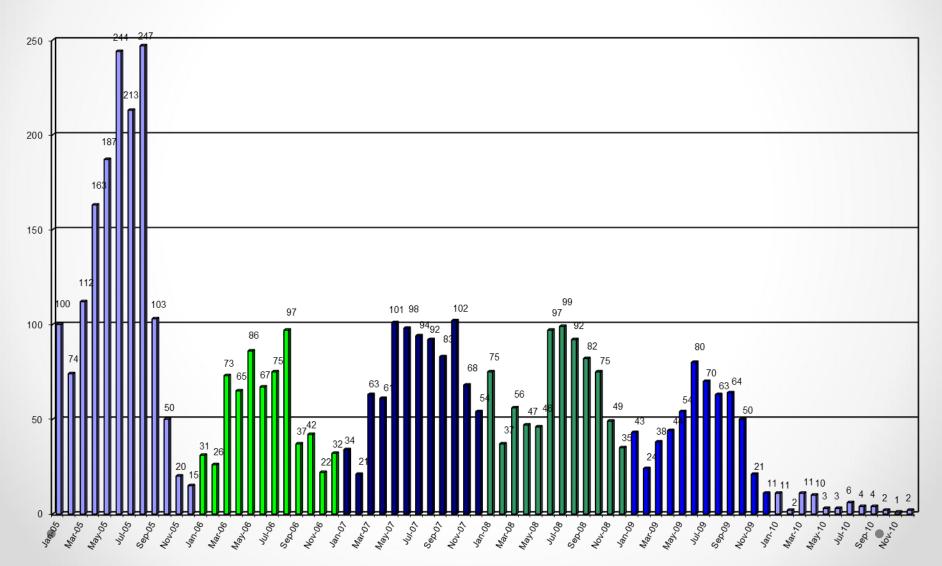


Improper separation, damage to gas facility, and multiple other utilities



Total FTTP Damages

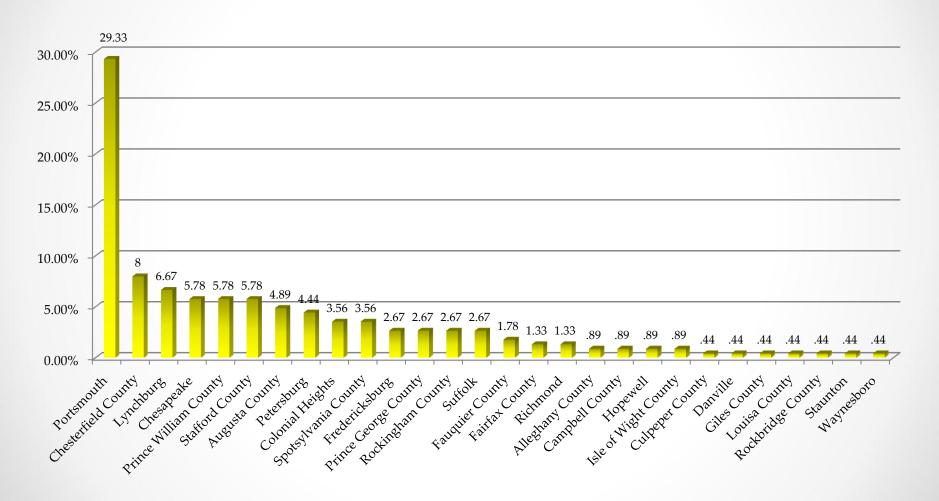
Source: Verizon



Prentis Park 2010

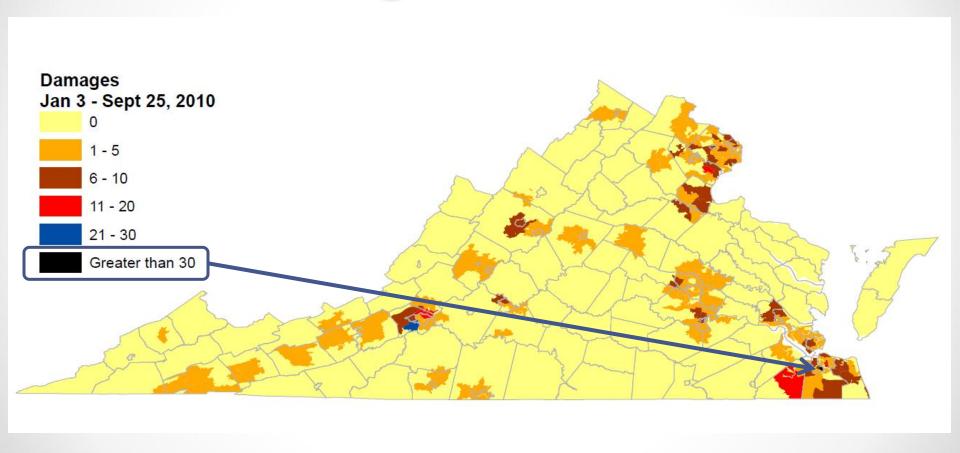
- City of Portsmouth water and sewer renewal project
- Project in an older section
- 2 Primes
- A third Party was hired to perform inspections & QA/QC
- Subsidized project

2010 CGV Damages by Jurisdiction

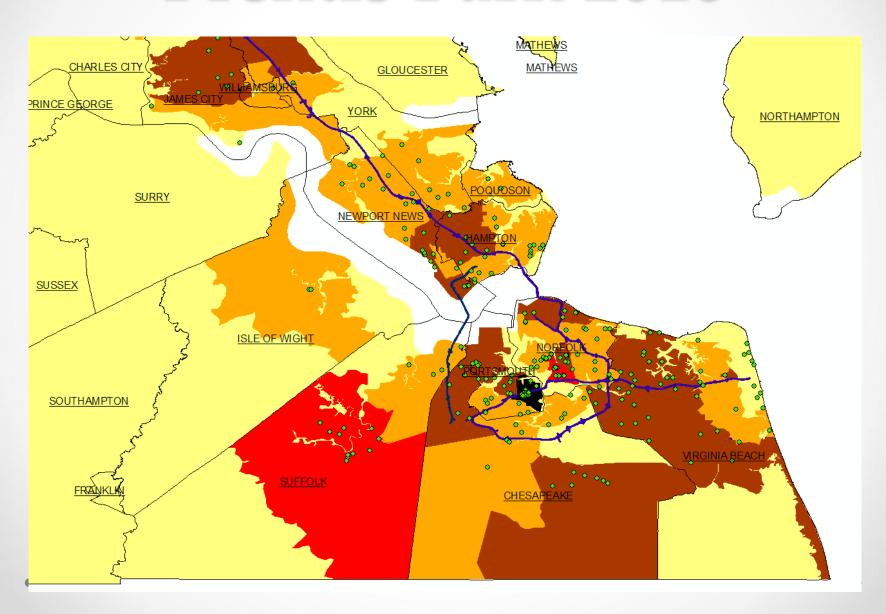


Total Damages for CGV: 224 (66 in Portsmouth)

CGV Statewide Gas Damage Locations



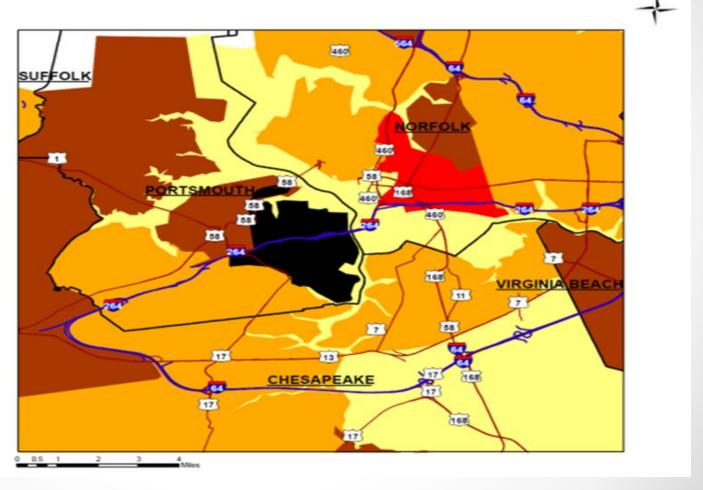
Prentis Park 2010



A Closer Look

10 Damages on a single street!

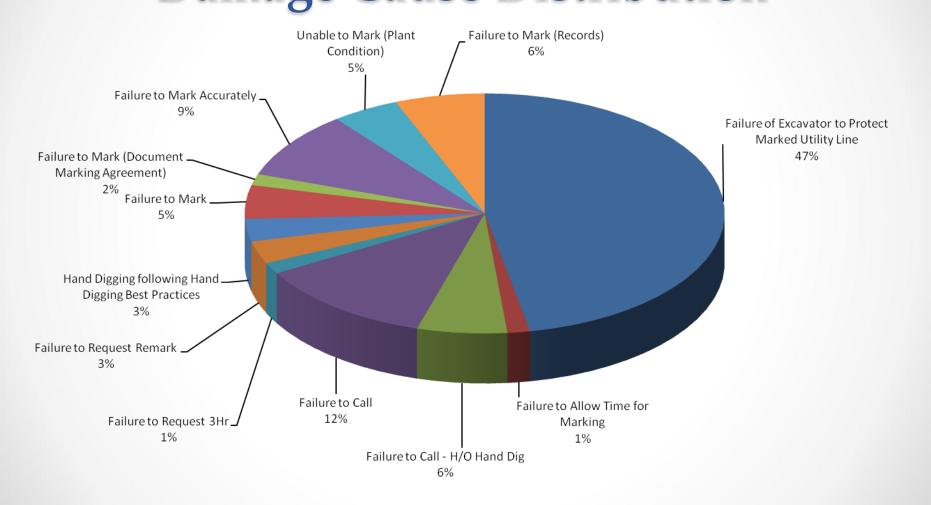




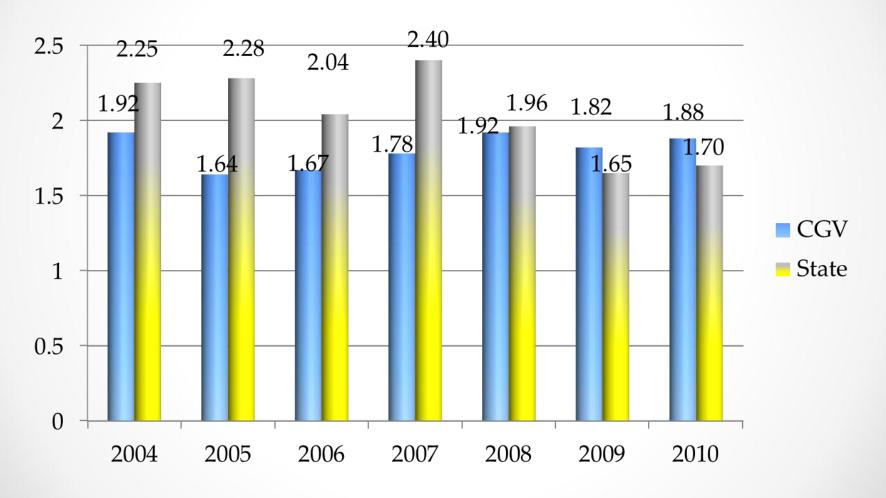
Inside the "Black Hole"



2010 Portsmouth Damage Cause Distribution



Damages per 1000 Gas Tickets

















Another Municipal Example

- Contractor working for the water and sewer side was cutting gas lines
- 11 damages = about 30% of total damages to that system for the year
- Stop work order issued
- Utility Protection Plan was developed and implemented before the stop work order was lifted

Lessons Learned

- Excavator education
 - Out of state and unlicensed contractors
- Excavator supervision
 - By prime and owner
- Owner simply contractual 'wrote away' responsibilities
- Can not wait for damages to pile up before issues are addressed
- Safety Culture!

Mitigation of Issues

• 192.614 C. 6.

DIMP / IMP

• RP1162

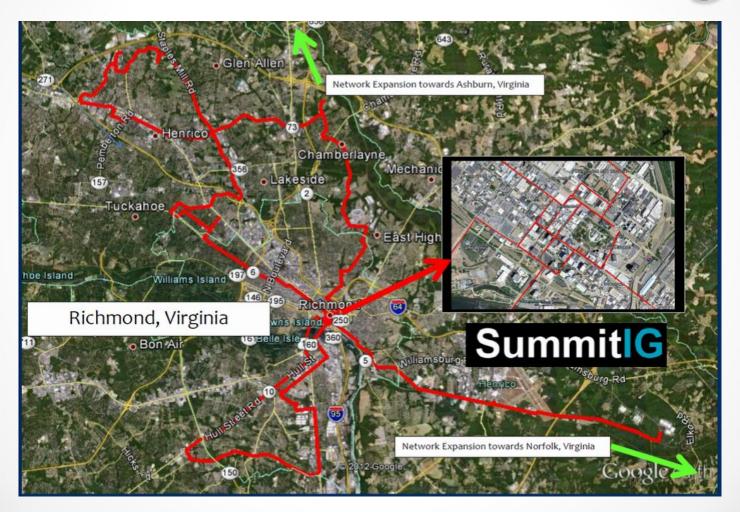
Proactive vs Reactive

Applying those lessons... Summit IG

- Large scale 'dark fiber' project and establishment of a new fiber optic network.
- Project encompassed 157.50 miles
 - Ashburn VA to Petersburg
- Project encompassed 32.89 miles
 - Ashburn to Haymarket/Manassas
- Up to 37 crews with 3 prime contractors
- 30 drills crews simultaneously



Richmond Fiber Ring









Future Construction to VA Beach



Zero Damages to Gas Facilities to Date on this Project!

Keys to Success

- Owner engagement prior to project kick off
- Primes were not only trained but all key personnel
- were trained.
- As out of state subs and new stakeholders came aboard
- owner and primes made new crews get trained
- Owner and prime engaged in QA/QC activities
- Owner instilled Safety Culture from top down

Online Training

Virginia specific online training modules

Online directional drill training



Dominion Virginia Power October, 2014



Current State

- ☐ 58,000 miles of distribution lines
 - About one-third underground now
 - Over half of overhead system consists of tap lines
 - Prohibitively expensive to put all lines underground



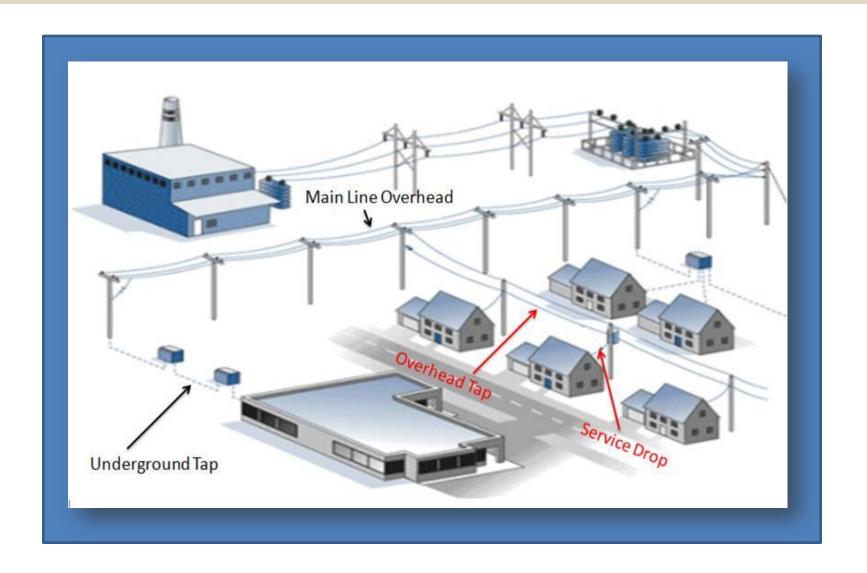
Why now....

- A Dominion initiative in response to customers' asking for more undergrounding
- ☐ A new approach to an old problem: selective, strategic undergrounding
- ☐ Bi-partisan, near-unanimous votes in favor of the law in both the House of Delegates (HB 848) and the Virginia Senate (SB 585)

- ☐ Signed by the governor on April 3, 2014
- ☐ Effective July 1, 2014
- ☐ Enables a utility to spend up to 5% of its distribution rate base per year to bury existing overhead distribution lines
- ☐ Requires State Corporation Commission oversight of implementation



Our Plan



Strategic Underground Program

- ☐ Improve the system's reliability by undergrounding the most outage-prone distribution tap lines in our system
 - Utilize 10 year outage history to identify tap lines
 - Conduct work in all regions of our service area



Benefits

- ☐ Fewer repairs needed after storm to restore power
 - Crews concentrate where outages are occurring
- ☐ Faster restoration after a storm
 - Outages will still occur, but life returns to normal more quickly for homes and businesses
- ☐ Each project benefits customers
 - Burying the most vulnerable lines will increase reliability for customers as a whole
- ☐ Improved communications during restorations





Damage Prevention

- ☐ Heightened Awareness Program
 - CBT
 - Information Sharing
 - Risk Based Assessment
 - Operator Outreach
 - LDPC Town Hall's



How we plan to proceed

- ☐ Use a fair, data-driven process to select projects from throughout our service area
 - 2014 & 2015: Ramp up period
 - 2015: Evaluation of contractors
 - 2016 to 2025: ~350 miles per year





Customer service

- ☐ Success depends on gaining approval of property owners
 - Easements required for primary placement
 - Intention is for service drops to also be underground, easement not required
- Property owners and neighborhood organizations will be advised on what to expect
- ☐ Reach out to telephone and CATV companies to create joint undergrounding projects
- Planning leads to effective execution



Some of the Challenges

- Time and resource allocation
 - What areas?
 - o What impact?
 - Scope and pace of the project?
 - What will the impact be on available personnel

Some of the Challenges

- Effective communication
 - Who are the players?
 - Who are the key contacts?
 - O How to resolve issues / concerns?
 - O How can additional information be obtained / updated?

Some of the Challenges

- Training
 - o How many layers?
 - o How are they trained?

QA/QC and Oversight

Discussion

Andy Brooks, Dominion,
Carl Zatkulak, Dominion,
Dan Cote, CGV,
Mel Huey, WGL,
Scott Marshall, URS

